

MAR 27 2006



TO: Officials-in-Charge of Headquarters Offices
Directors, NASA Centers

FROM: Deputy Administrator

SUBJECT: Disposition of Actions from Renewed Commitment to Excellence Report

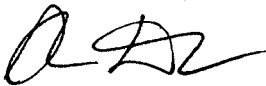
As of April 2005, sixteen of forty actions from the Renewed Commitment to Excellence ("Diaz Team") Report were approved for closure by the Operations Management Council (OMC). Subsequently, it was apparent that the workforce was unclear regarding the status of the remaining twenty-four actions as a continuing Agency initiative and the disposition of the individual actions. This memo summarizes and documents the disposition of these actions.

In line with efforts toward improved focus in Agency-level activities, a study team from the Office of Program Analysis and Evaluation reviewed a key set of Agency-wide initiatives to provide recommendations for continuation, termination, or redirection. As part of that study, the team reviewed the 24 remaining "Diaz Team" actions focusing on their status, continued relevance to the entire Agency, and the potential existence of related or overlapping activities. The review was conducted in cooperation with the responsible organizations. Dispositions are summarized below and listed by action in the enclosure.

- Ten actions were found to have been completed since the OMC review in April 2005.
- Three actions were terminated as it was determined there are other studies underway that address the action or that no Agency-level policy is required.
- Ten actions converted to functional organization activities to continue to completion. These actions had made substantial progress. The responsible organizations see value in the efforts and desire to complete them as part their functional responsibilities.
- Action #5, led by the Office of Safety and Mission Assurance (OSMA) regarding consistency in micrometeoroid safety and orbital debris standards, may require an Agency policy decision on how to proceed. OSMA will provide a briefing to the OMC for decision.

The dispositions above conclude the implementation of recommendations from the Renewed Commitment to Excellence Report as an Agency-wide initiative. For continuity and traceability to original planning, closure of all actions will be recorded in the Corrective Action Tracking System as they are completed.

Please disseminate this information within your organizations. For further information, please visit: http://www.onenasa.nasa.gov/NEWS/Diaz_Action_Disposition.htm

A handwritten signature in black ink, appearing to read 'Shana Dale', with a stylized, cursive script.

Shana Dale

Enclosure

Enclosure

Action #s	Resp. Org.	Action Description	Policy/Program Implications	Convert to Functional Activity	Planned Completion
1	OCE	Review/develop policy to assure collect & analyze critical event data	Revised NPR 7120.5C, evaluated NPR 8000.4		Complete
2/21	OCE	Standard for observable data collection; anomaly communication & resolution	Systems Engineering and Problem Mgmt NPRs; Modify and test prototype tool	OCE	7/06
3/20/22	OCE	Review policy and contract guidance on sparing and obsolescence	No required policy changes recommended		Complete
4	OCE	Standard for development & operation of models & simulations	Develop standard; Potential changes to other NPDs and NPRs	Transfer to NESC	4/06
5	OSMA	Policy for orbital operations risk; Micrometeoroid & orbital debris program	Micrometeoroid & orbital debris program developed; Partial funding available, overguideline request not funded. OSMA to brief OMC for policy decision	OSMA	TBD Pending OMC decision
7	OCE	Policies on emergency procedures, contingencies & associated training	Whitepaper completed; Recommendations in review; Possible update to policies and incorporate training into Project Manager training as result	OCE	1/06
10/25	OCE	Policies/capabilities on config. control, closeout photos and engineering drawings	Top level req'ts incorporated 7120.5C; New Config. Mgmt NPR/standard in review	OCE	5/06
11	OSMA	Review policy on public risk from overflight	Revised NPR 8715		Complete
13	OSMA	Review policies, program/technical documentation audits	New Quality Assurance NPD 8730.5; New Review and Assessments NPR 8705.6		Complete
19/29	OSMA	Review procedures for anomaly identification and resolution management	Incorporated changes into NPR 7120.5C		Complete
23	OCE	Standard for modeling and testing (destructive and non-destructive)	To be finalized by NESC	Transfer to NESC	TBD
30	OCE	Expand process independent program reviews	Incorporated changes into NPR 7120.5C		Complete
32	OHCM	Assess workforce management practices for surge and certifications	Local concern to narrow set of jobs and no Agency policy recommended – Terminated		--
33	OCE	Assess practices for management of schedule/cost risk through reserves	Incorporated changes into NPR 7120.5C		Complete
36	OSMA	Risk assessment policies/standards	Revised NPR 8715.3 and NPR 8705.5 in progress	OSMA	01/06
37	OCE	Policies/standards systems integration	New Systems Engineering NPR in review	OCE	12/05
38/39		Knowledge Mgmt & decision support tools	Overlapping studies underway or recently completed – Terminated		--
40	OSMA	Policies/standards on industrial safety programs	Revised NPR 8715.3	OSMA	01/06